



DEPARTMENT OF THE ARMY
HEADQUARTERS UNITED STATES ARMY TRAINING AND DOCTRINE COMMAND
FORT MONROE, VIRGINIA 23651-5000



REPLY TO
ATTENTION OF

March 27, 1991

ATCG-S

Mr. John Boyd

[REDACTED]

[REDACTED]

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Dear John,

Enclosed are three more papers that should interest you.

I have also enclosed Webster's definitions of synchronization and synergy. You are right; synchronization is the wrong word, but I don't think harmony is the right word. What the Army means by synchronization is the definition of synergy. You have sucked me in! I am going to propose they change from synchronization to synergy (synergize?) I don't expect to succeed. I have enclosed the relevant pages from FM 100-5, Operations, in case you didn't have them.

Sincerely,

Paul

Paul J. Berenson
Scientific Advisor

Enclosures

synchronize v: to happen at the same time. 1. to represent or arrange (events) to indicate coincidence or coexistence

synergy n: combined action or operation (as of muscles); fr. Greek synergos working together.

synergism n: cooperative action of discrete agencies such that the total effect is greater than the sum of the effects taken independently

Source: Webster's Seventh New Collegiate Dictionary, 1969, G. & C. Merriam Co.